

Annual Report on compensation policy and practices for persons defined in Article L. 511-71 of the French Monetary and Financial Code and, where appropriate, pursuant to Commission Delegated Regulation (EU) 2021/923 of 25 March 2021

Year 2021

This report is contains disclosures in accordance with Article 450 of Regulation (UE) 2019/876 of 20 May 2019.

1 INTRODUCTION

Crédit Agricole CIB defines a responsible compensation policy which transmits its values whilst considering the interests of all of its stakeholders, employees, clients and shareholders, and promotes compliance with the risk appetite framework as approved by its governance bodies.

The compensation policy of Crédit Agricole CIB is elaborated within a highly regulated framework specific to the banking sector. Crédit Agricole CIB ensures compliance of its compensation policy with the current legal and regulatory environment at national, European and international levels, notably incorporating provisions of the following regulations:

- Directive 2019/878 of the European Parliament and of the Council of 20 May 2019, transposed into the French Monetary and Financial Code by Ordinance no. 2020-1635 of 21 December 2020 (hereinafter “CRD V”);
- Law no. 2013-672 of 26 July 2013 on separation and regulation of banking activities (hereinafter the “French Banking Law”);
- The rule enacted by Section 13 of the Bank Holding Company Act, implementing Section 619 of the Dodd–Frank Wall Street Reform and Consumer Protection Act (hereinafter the “Volcker Rule”);
- Directive 2014/65/UE of the European Parliament and of the Council of 15 May 2014 on markets in financial instruments and Regulation 600-2014 of the European Parliament and of the Council of 15 May 2014 on markets in financial instruments, transposed into the Monetary and Financial Code by Ordinance no. 2016-827 of 23 June 2016 and Regulation 2017/565 of 25 April 2016 of the European Commission (hereinafter “MiFID II”).

In 2021, Crédit Agricole CIB deployed the requirements of the Directive CRD V and the related European texts (including Delegated Regulation 2021/923 of 25 March 2021, and the EBA Guidelines on sound remuneration policies of 2 July 2021), which lead to adjustments both in the compensation policy, and notably the deferral scheme, and in the identification of the regulated staff. The compensation policy applied in 2021 is compliant with the updated regulatory requirements, and aims to encourage sound and prudent risk management, to avoid incentives which might lead to potential conflict of interests, and to discourage activities outside of the authorized risk appetite framework.

The regulatory requirements apply on the consolidated basis of Crédit Agricole CIB; in case where different regulatory constraints are imposed by a national legislation in a country of the bank’s presence, the more restrictive rules will apply.

This report is produced in line with the requirements of Regulation 2019/876 of 20 May 2019 (Art.450) related to the mandatory disclosures of credit institutions and investment firms.

Crédit Agricole CIB identifies the following categories of staff concerned by the regulatory requirements:

- Staff members who have a significant impact on the risk profile of Crédit Agricole CIB on sub-consolidated level, including employees of its entities (CRD V regulated staff)
- Staff members who have a significant impact on the risk profile of an entity of Crédit Agricole CIB, where the CRD V Directive is applied on individual level to the entity (CRD V locally regulated staff)

- Staff members who have a significant impact on the risk profile of an entity of Crédit Agricole CIB, where other local regulations apply, not linked to the CRD V Directive (Other locally regulated staff).

A certain number of principles of the compensation policy are applicable to all staff of Crédit Agricole CIB; the quantitative data of Part 5 of the report cover only the staff identified in the sense of CRD V Directive at sub-consolidated level of Crédit Agricole CIB.

2 GOUVERNANCE

Crédit Agricole CIB compensation policy is reviewed annually by the Executive Management, following a proposal by the Human Resources Division and in accordance with the main guidelines of the Crédit Agricole S.A. Group compensation policy. This policy is also reviewed by the Control Functions. The compensation policy is approved by the Board of Directors, based on a recommendation by the Remuneration Committee.

1. Composition and role of the Remuneration Committee

The Remuneration Committee meets as often as required or at the request of the Chairman of the Board of Directors.

It is composed of at least four members and includes one Director representing employees:

Ms. Anne-Laure Noat	: Chairperson of the Committee
Ms. Claire Dorland Clauzel	: member of the Committee
Mr. Luc Jeanneau	: member of the Committee
Mr. Jean-Guy Larrivière	: member of the Committee (Director representative of the employees).

The Committee met three times in 2021.

The principal mission of the Remuneration Committee is issuing recommendations to the Board of Directors for approval.

Its recommendations concern:

- The total amount of directors' fees awarded to the members of the Board of Directors, to be submitted to the Shareholders Meeting and the individual attribution of these directors' fees among the members of the Board,
- Ordinary and exceptional compensation, as provided for in the statutes, paid to members of the Board and to its Chairman.

It reviews at least once a year:

- Principles of the compensation policy of Crédit Agricole CIB,
- Compensation, indemnities, benefits in kind and any financial award granted to the CEO and Deputy CEOs. It is responsible for the compensation components of the executive officers mentioned in the management report, in accordance with Article L.225-102-1 of the Commercial Code,
- Principles governing the variable compensation of the employees of Crédit Agricole CIB (composition, base, maximum limit, payment conditions, form and date of payment), as well as the total envelope of variable compensation; the Remuneration Committee is informed of the details of attribution if above a threshold proposed by the Executive Management.

As part of its duties, the Remuneration Committee is also in charge of:

- Directly controlling the compensation of the employees heading the risk management and the compliance functions,
- Review the compensation policy of Crédit Agricole CIB, notably the compensation which could have an impact on the bank's risk profile,
- Report to the Board of Directors on its annual review of the compensation policy and principles, as well as the verification of their compliance with applicable regulations.

2. Role of the control functions

In compliance with the principles of the Group policy, the control functions contribute, jointly with the Human Resources Division, in incorporating risk management in the compensation decisions, notably in identifying the regulated population, compliance with the regulatory norms and the control of the conduct risk. In addition, as for all the support functions, the variable remuneration envelopes of the control functions are defined on the basis of objectives specific for the control functions, and independent of the results of the business areas they control.

The implementation of the compensation policy is subject to annual control of the Group General Inspection.

3. Risk adjustment

The alignment of compensation with risks includes three components: performance and risks measurement, attribution and payment. At each stage of the risk alignment process, the variable remuneration is adjusted for all current and future risks taken. Crédit Agricole CIB ensures that incentives to take risks are balanced by incentives to manage risk.

The alignment between compensation and risks is ensured by the following arrangements:

(i) Performance and risks measurement:

- The variable compensation envelopes take into account all risks, including liquidity risk and cost of capital, in compliance with the regulatory principles, and are defined in a manner that they do not limit the capacity of Crédit Agricole CIB to increase its equity capital as required,
- The performance is assessed on the basis of quantitative and qualitative criteria, taking into account compliance with credit risk limits and mandates, respecting the interests of the clients, and compliance with internal rules.

(ii) Attribution of the variable compensation:

- Variable is attributed in discretionary manner, taking into account collective and individual quantitative and qualitative performance,
- In certain cases, variable can be reduced to zero, if justified by the performance and compliance with the applicable regulations and internal rules.

(iii) Risk assessment:

All the employees of Crédit Agricole CIB are subject to the control of conduct risk, performed annually by the Risks and Compliance Divisions. The results of the control are shared with the management before the annual appraisal and the remuneration campaigns.

Incidents identified as a result of the conduct risk controls have an impact on the annual appraisal, and in some cases also an impact on the amount of compensation proposed, which for the most significant cases could lead to attributing zero variable and/or applying the malus or clawback.

(iv) Payment of variable compensation

- Above a certain amount of variable compensation, the variable is deferred over time on a progressive rate, and vested on pro-rata temporis basis. A part of the deferred variable compensation is attributed in the form of financial instruments, indexed on the share price of Crédit Agricole S.A. Each vesting is subject to the achievement of performance condition, presence condition and compliance with the risk management rules.
- Employees identified as regulated staff at the level of Crédit Agricole CIB or at the level of one of its entities are subject to stricter rules applied to their variable compensation (higher deferral rate, longer deferrals, attribution of a larger part of the variable in the form of financial instruments).

3 PRINCIPLES OF THE COMPENSATION POLICY APPLICABLE TO ALL EMPLOYEES OF CRÉDIT AGRICOLE CIB

The total compensation of Crédit Agricole CIB Group's employees is made up of the following components:

- Fixed compensation;
- Annual variable individual compensation;
- Collective variable compensation;
- Long-term variable compensation;
- Supplementary pension and health insurance plans; and
- Benefits in kind.

An employee may be eligible to all or some of these elements, depending their responsibilities, skills, performance and location.

Attribution of compensation elements is based on internal equity and on external market references, and also takes into account collective and individual qualitative and quantitative performance.

The qualitative aspect of performance includes notably the evaluation done by the control functions; in case of an incident related to compliance with rules and procedures and risk limits, the attribution of remuneration elements takes it into account. The impact on remuneration in case of conduct risk is reviewed and validated on annual basis by the General Direction.

1. Fixed compensation

Fixed compensation rewards employees for the responsibilities entrusted to them, as well as for the competencies used to exercise these responsibilities, in a manner that is consistent with the specificities of each business line in their local market.

These responsibilities are defined by a remit and contributions, a level within the organization and expected skills and experience.

Fixed compensation is set at a sufficient level to allow for variable compensation not to be paid in the case of underperformance.

Fixed compensation includes base salary, as well as of any other recurrent compensation components not linked to performance.

2. Rémunération variable annuelle individuelle

Variable compensation is directly linked to individual and collective annual performance. Individual performance is assessed based on the achievement of qualitative and quantitative objectives defined at the beginning of each performance year, and includes an assessment of whether the employee acted in the clients' best interests. More generally, compliance with internal rules and procedures and with the applicable legislation is a key factor of assessment of the employee's performance.

Collective performance is based on the determination of a firmwide envelope which is then broken down by business line. This envelope is defined in a way which does not limit the capacity of Crédit Agricole CIB to strengthen its equity capital as required. It takes into account all risks, including liquidity risk, cost of capital, in line with regulatory principles.

Variable compensation includes bonus, as well as of any other individual compensation component linked to performance, including guaranteed variable compensation.

2.1. Definition of variable envelopes

In order to define its global variable compensation envelope, Crédit Agricole CIB uses a multi-criteria approach which is based on the analysis of performance and of risks, control objectives and financial situation, including maintaining a sound capital base and liquidity.

The variable remuneration envelope is defined taking into account all the performance and risks indicators, including:

- Revenue,
- Direct and indirect expenses,
- Cost of risk,
- Cost of capital,

via an analysis of the evolution of several aggregate indicators, such as Gross Operating Income, Net Result (Group share), Contribution and Payout ratio.

The Contribution is defined by the following formula, based on standard accounting definitions:

Net Banking Income (NBI) – direct and indirect expenses excluding bonuses – cost of risk – cost of capital before taxes

- NBI is calculated net of liquidity cost.
- The cost of risk is understood to be the provisions for default.
- The cost of capital, allowing to take into account the return on equity specific to a business line, is calculated by applying the following formula:

Risk-Weighted Assets (RWA) X Supply rate of capital (Tier 1 ratio target) X β (the coefficient that measures the market risk of a business line and that allows for an adjustment of the Tier 1 ratio according to the capital requirement that is linked to the business line).

The Payout ratio corresponds to the ratio between the variable compensation envelope and the amount of Contribution.

The global envelope defined as above is then split between business lines, control and support functions of Crédit Agricole CIB, depending on criteria relevant for each function or team, defined and documented in a detailed manner, and linked to:

- Quantitative performance, including creation and development of long-term competitive advantage for the Group,
- Management of underlying risks,
- Qualitative performance of a business line or function,
- Situation on the external market.

For each performance year. Crédit Agricole CIB verifies that attribution of variable compensation is compatible with maintaining a sound capital base, and that the bank meets the combined buffer requirement (Art.141 p.2 of the European Directive 2013/36/UE of 26 June 2013).

2.2. Individual bonus award

Individual bonuses are awarded within envelopes attributed by business line or support function; individual attribution by employee is discretionary and decided by the management, taking into account a global evaluation of individual and collective performance, both quantitative and qualitative.

To avoid a situation of a conflict of interest, or failure of an employee to take into account the interests of a client, there exists no direct and automatic link between the commercial and financial results of an employee and their variable compensation.

Individual attribution of variable compensation takes into account eventual cases of non-compliance with rules and procedures and risk limits, as identified within the framework of Conduct risk evaluation process in place in Crédit Agricole CIB.

In certain cases, other elements of variable compensation may be awarded in addition to the individual bonus, as is the case for Senior executives.

2.3. Guaranteed variable compensation

Guaranteed variable remuneration is exceptional, and can only be attributed if the bank has a sound and strong capital base. The amount of variable compensation may be guaranteed in the context of external recruitment or a retention. Guaranteed variable compensation can take the form of “guaranteed bonus”, “sign-on bonus”, or “retention bonus”.

In the context of external recruitment, variable remuneration guarantee cannot be extended for longer than the first year of employment.

Retention bonuses may be awarded for a pre-determined period and under specific circumstances (such as restructuring, closure or transfer of activity).

Attribution of guaranteed variable remuneration is subject to the payment conditions applicable for the performance year, and may entail deferral of a part of the remuneration.

2.4. Buy-out of deferred variable compensation

In case of an external recruitment, Crédit Agricole CIB may compensate the loss of unvested deferred variable attributed by the previous employer and forfeited following a termination of the labour contract.

2.5. Ratio between fixed and variable remuneration

For the staff identified as regulated in the sense of Directive 2019/878/UE of the European Parliament and the Council of 20 May 2019, the maximum attributable variable remuneration for the performance year is equal to the employee’s fixed compensation. The maximum ratio may be increased to 200% of the fixed compensation by the decision of the General Shareholders Meeting.

In alignment with the regulated staff, the variable of all other employees of Crédit Agricole CIB is limited at 200% of their fixed compensation.

2.6. Payment of the variable remuneration

In order to align the interests of all employees of Crédit Agricole CIB with the bank’s long-term objectives, and to ensure sound and prudent risk management, a part of the variable compensation of all employees of Crédit Agricole CIB is deferred over time, if above a threshold.

- (i) The rules and conditions for payment of the variable compensation of the regulated staff are described in Chapter III of the Policy.
- (ii) For non-regulated staff, the variable remuneration is split into vested part and part deferred over three years.

The deferred part vests by equal instalments each year: 1/3 in year Y+1, 1/3 in year Y+2 and 1/3 in year Y +3 where the performance year is Y, provided the vesting conditions are met:

- Performance condition;
- Presence condition;
- Compliance with internal rules and risk limits.

The deferred variable compensation is attributed in the form of cash, 50% of which is indexed at the share price of Crédit Agricole S.A.

- (iii) If, within five years after payment of the variable compensation, it is discovered that an employee: (i) participated in, or was responsible for, or contributed to a significant loss for Crédit Agricole or its clients; or (ii) was responsible of a significant breach of internal or external rules or procedures, Crédit Agricole CIB reserves the right to demand repayment or 'clawback' of all or part of the amounts paid, subject to enforceability under applicable local law.
- (iv) The employees of Crédit Agricole CIB are not authorised to transfer the downside risks of variable remuneration to another party through hedging or any type of insurance to undermine the risk alignment effects embedded in their remuneration arrangements.

2.7. Variable compensation of employees subject to specific regulations

- (i) Employees whose activities are subject to a mandate

Variable compensation is awarded so as not to reward or encourage prohibited trading activities, but may reward the generation of revenue or the supply of services to clients. Any award must comply with internal policies and procedures, including but not limited to the Volcker rule compliance manual.

Individual performance bonuses are based on a number of factors including, but not limited to an assessment of the attainment of pre-defined individual and collective targets, which are set for employees in strict compliance with the terms of the mandate they manage.

- (ii) Employees participating in providing services to clients

The remuneration policy of employees involved in the provision of services to clients aims to encourage responsible business conduct, fair treatment of clients as well as to avoid conflict of interest in the relationships with clients. Notably, the annual performance appraisal and/or the remuneration awarded to employees take into account the opinion of the control functions, in case of an incident related to provision of services to clients.

- (iii) Control functions

In order to prevent potential conflict of interests, the compensation of the control functions is defined independently of the compensation of the employees of the business lines for which they validate or review the operations. Their compensation envelopes are defined according to market practices.

The Crédit Agricole CIB Compensation Committee, as part of its remit, ensures compliance with the principles of determining the compensation of the Heads of risk and compliance.

3. Collective variable compensation

Crédit Agricole CIB has been implementing for many years a policy aiming to involve the employees collectively in the results and the performance of the bank. For this purpose, a collective variable compensation system (discretionary and mandatory profit sharing) was set up in France. Similar arrangements aiming to share the bank results with all members of staff may be also set up in the international entities.

4. Long-term variable compensation

The long-term variable compensation is a variable remuneration component aiming to unite, motivate and retain employees, which complements annual variable compensation by rewarding the long-term collective performance of the group.

It includes several components differentiated according to the level of responsibility in the organisation:

- 1) Employee shareholding, open to all employees, subject to conditions defined by the Board of Directors of Crédit Agricole S.A.;
- 2) Long-term compensation in the form of shares or/and indexed cash subject to performance conditions based on economic, financial and social criteria defined in line with the long-term

strategy of the Crédit Agricole S.A. Group. The scope of population eligible to this remuneration component is limited to Group senior and key executives.

5. Pension and health insurance plans

Depending on the country and the relevant market practices, Crédit Agricole CIB undertakes to provide its employees with social security coverage that is designed to:

- Assist with setting up retirement income or savings;
- Provide a reasonable level of social security coverage for employees and their family.

These benefits are a routine part of the remuneration packages, put in place for all employees of Crédit Agricole CIB including its international entities. Benefits are subject to collective arrangements, complementing the mandatory regimes, specific to each country where a Crédit Agricole CIB entity is located.

6. Avantages en nature et autres éléments périphériques

In certain cases, the total compensation also includes benefits in kind. This includes notably:

- Providing a company car depending on the employee's level of responsibility;
- Benefits designed to cover the difference in the cost of living for expatriate populations.

Depending on country, these benefits may be complemented by other arrangements designed to provide a stimulating working environment and ensure a healthy work-life balance.

4 PRINCIPLES OF REMUNERATION POLICY APPLICABLE TO EMPLOYEES OF CREDIT AGRICOLE CIB, CONSIDERED REGULATED CRD V

In line with the regulations applicable to the credit institutions and investment firms, and in consistency with the general principles of the Group, Crédit Agricole CIB identifies its risk takers, i.e. employees whose professional activities have a significant impact on the risk profile of Crédit Agricole CIB.

The identification of risk takers at the level of Crédit Agricole CIB is compliant with Article 92 of Directive 2013/36/EU of the European Parliament and the Council of 26 June 2013, amended by Directive (EU) 2019/878 of 20 May 2019 (hereafter referred to as “CRD V”). In the countries where national regulators enforce similar requirements, based on the Guidelines of the Financial Stability Board, the entities of Crédit Agricole CIB also apply the local remuneration requirements.

The remuneration policy applicable to risk takers aims to promote sound and efficient risk management, and does not encourage risk-taking above the limit which is considered acceptable for the bank.

1. Scope of application

The identification of employees considered as risk takers in the sense of CRD V Directive is a joint process between Crédit Agricole CIB and Crédit Agricole S.A., and between the Human Resources department and the control functions of Crédit Agricole CIB. This process is subject to annual review.

In Crédit Agricole CIB, in application of Delegated Regulation of the European Commission (EU) 2021/923 of 25 March 2021, the following categories of personnel are considered identified:

- Members of the Management body and senior management,
- Employees with managerial responsibility over the control functions or material business units,
- Heads of key business lines,
- Heads of key support functions,
- Employees with authority to take decisions on significant credit risk exposures or trading book transactions,
- Employees entitled to significant remuneration for the preceding performance year,
- Any other employee considered as having a significant impact on the risk profile of Crédit Agricole CIB, as identified by Risk and Permanent Control, Compliance and Human Resources divisions, and validated by the senior management.

In addition, employees may be identified as risk takers at the level of a local entity, as defined by the relevant local legislation.

2. Compensation policy for risk-takers

The compensation policy for the risk takers aims to promote sound risk management and to involve the employees in the mid- and long-term performance of Crédit Agricole CIB.

In compliance with the regulatory requirements, the compensation policy has the following characteristics:

- (i) The total amount of variable compensation is defined taking into account the performance of the employee and of the operation unit as well as the performance of the bank as a whole, based on both financial and non-financial performance criteria;
- (ii) In the same way as for all staff, the amounts of variable compensation and their distribution do not limit the bank's ability to strengthen its equity capital as required;

- (iii) The variable compensation cannot be above 100% of the fixed compensation. The Shareholders Meeting can approve a higher maximum ratio, provided that the total variable component does not exceed 200% of each employee's fixed compensation. The Shareholders Meeting of Crédit Agricole CIB of May 4th 2020 voted a resolution establishing the maximum ratio between the variable and fixed compensation at 200% for the remuneration attributed for 2020 onwards, until a new decision is voted by the Shareholders Meeting.

- (iv) When variable compensation is above 50 000 EUR or above 1/3 of total compensation, a part of it representing 40% to 60% is deferred over 4 to 5 years, and is vested on pro-rata basis in equal instalments, the vesting being subject to performance, presence and risk management conditions. If a national competent authority imposes stricter proportionality criteria, the stricter rules apply to the risk takers within the scope of the national regulation.

- (v) 50% of the variable compensation is attributed in the form of financial instruments (indexed on the share of Crédit Agricole S.A.). The attribution of 50% in the form of instruments applies both to the vested part and to each instalment of the deferred part of variable compensation.

Vesting of variable compensation attributed in the form of financial instruments is followed by a retention period of six months. It is prohibited for the employees to hedge or use any form of insurance which could undermine the risk alignment effects embedded in the compensation arrangements.

- (vi) If during the five years following the payment of a deferral instalment, the bank discovers that the employee: (i) is responsible for or contributed to actions that led to significant losses for Crédit Agricole CIB or its clients, or (ii) committed a breach of internal or external rules and procedures, Crédit Agricole CIB reserves the right, subject to feasibility under the applicable local labour legislation, to claw back all or part of the amount already paid to the employee.

5 QUANTITATIVE INFORMATION ON REMUNERATION OF SENIOR MANAGEMENT AND IDENTIFIED MEMBERS OF STAFF, REMUNERATED BY CRÉDIT AGRICOLE CIB

5.1 Identification of members of staff whose professional activities have a material impact on the risk profile of Crédit Agricole CIB

On sub-consolidated basis¹, Crédit Agricole CIB identifies for 2021:

- 367 directors and employees of CACIB
- 21 employees of Indosuez, Private Banking entity of the Group Crédit Agricole CIB, who have a material impact on the risk profile of the sub-consolidating institution,

in the sense of Directive 2019/878 of the European Parliament and Council of 20 May 2019 of Commission Delegated Regulation 2021/923 of 25 March 2021.

5.2 Remuneration attributed for the results of 2021

The remuneration attributed for the results of the performance year 2021 to CRD V risk-takers, as defined above, is split into the following categories (in M€):

M EUR	Management body in Supervisory function	Management body in Management function	Investment banking	Retail banking	Asset Management	Corporate functions	Independent Control functions	Others	Total
Number of identified staff	17	5	345	4	0	3	2	12	388
Total fixed remuneration	0,5	1,9	101,0	1,0	0,0	1,1	0,5	4,3	110,3
Of which: cash-based	0,5	1,9	101,0	1,0	0,0	1,1	0,5	4,3	110,3
Of which: shares or equivalent share-linked instruments	-	-	-	-	-	-	-	-	-
Total variable remuneration		2,1	97,1	0,9	0,0	0,5	0,5	3,0	104,2
Of which: cash-based	0,0	1,0	50,2	0,4	0,0	0,3	0,3	1,9	54,1
Of which: deferred	0,0	0,6	30,8	0,3	0,0	0,2	0,2	1,4	33,3
Of which: shares or equivalent share-linked instruments ¹⁰	0,0	1,1	46,8	0,4	0,0	0,3	0,3	1,2	50,1
Of which: deferred	0,0	0,6	27,4	0,3	0,0	0,2	0,2	0,7	29,2
Total remuneration	0,5	4,1	198,1	1,9	0,0	1,6	1,0	7,4	214,5

5.3 Amounts of unvested variable remuneration

Amounts of unvested deferred remuneration (in M€):

¹ Consolidated basis corresponds to the consolidated at the level of Crédit Agricole Group

M EUR	Total amount of deferred variable remuneration ⁽¹⁾	Deferred variable remuneration vested in 2022	Deferred variable remuneration not vested in 2022
Management body in Management function	2,2	0,7	1,5
<i>Of which: cash-based</i>	0,4	0,0	0,4
<i>Of which: shares or equivalent</i>	1,8	0,7	1,2
Other identified staff	112,8	35,3	77,5
<i>Of which: cash-based</i>	20,0	0,0	20,0
<i>Of which: shares or equivalent</i>	92,8	35,3	57,5

(1) Unvested deferred remuneration awarded for the performance year 2021 and unvested deferred remuneration awarded for previous performance years

5.4 Deferred remuneration paid or reduced through 2021 performance adjustments

Amounts of deferred remuneration, paid or reduced after adjustments for performance (in M€):

M EUR	Deferred variable remuneration vested in 2022	Total amount of implicit adjustments made ⁽²⁾	Total amount of explicit adjustments made ⁽³⁾	Total amount of deferred variable remuneration awarded before the reference year and vested in 2022	Total amount of deferred variable remuneration granted before the reference year vested in 2022 and subject to a retention period
Management body in Management function	0,7	0,1	0,0	0,8	0,8
<i>Of which: cash-based</i>	0,0	0,0	0,0	0,0	0,0
<i>Of which: shares or equivalent</i>	0,7	0,1	0,0	0,8	0,8
Other identified staff	35,3	7,1	0,0	42,4	40,0
<i>Of which: cash-based</i>	0,0	0,0	0,0	0,0	0,0
<i>Of which: shares or equivalent</i>	35,3	7,1	0,0	42,4	40,0

(2) Theoretical implicit adjustments linked to the evolution of the share price of Crédit Agricole SA between the attribution date and the vesting date. The payment share price will be known at the end of the retention period.

(3) Explicit adjustments related to the achievement of performance conditions of the year 2021.

5.5 Amounts awarded as part of recruitment packages and paid as severance during 2021

K EUR	Management body in Supervisory function	Management body in Management function	Investment banking	Retail banking	Asset Management	Corporate functions	Independent Control functions	Others	Total
Guaranteed bonus									
Number of identified staff	0	0	13	0	0	0	0	0	13
Total amount	0	0	5 250	0	0	0	0	0	5 250
Severance payments awarded during the financial year ⁽¹⁾									
Number of identified staff	0	0	6	0	0	0	0	1	7
Total amount	0	0	2 790	0	0	0	0	722	3 512
<i>Of which paid during the financial year</i>	0	0	2 790	0	0	0	0	722	3 512
<i>Of which highest payment awarded to a single person</i>	0	0	1 336	0	0	0	0	722	2 058

(1) Severance paid at the termination of contract is exempted from the variable compensation requirements.

5.6 Guaranteed severance payment

The amount of severance payments guaranteed during the financial year, the number of beneficiaries of those payments and the highest payment that was awarded:

	2021
Amount of guaranteed severance	0
Number of beneficiaries	0
Highest individual guarantee awarded	0

5.7 Number of members of the management body and the identified staff who have been awarded total compensation of EUR 1 Mln or more

	France	EEA	Excl. EEA
Equal to or above 1 000 000 € and below 1 500 000 €	5	1	9
Equal to or above 1 500 000 € and below 2 000 000 €	1	0	2
Equal to or above 2 000 000 € and below 2 500 000 €	0	0	0
Equal to or above 2 500 000 € and below 3 000 000 €	0	0	0